

OVERVIEW OF BUDGET

DEPARTMENT: BEHAVIORAL HEALTH
DIRECTOR: RUDY G. LOPEZ

2001-02

	<u>Appropriation</u>	<u>Revenue</u>	<u>Fund Balance</u>	<u>Local Cost</u>	<u>Staffing</u>
Behavioral Health	95,943,170	94,100,417		1,842,753	696.6
Alcohol & Drug	23,828,434	23,621,334		207,100	110.9
Special Patient	12,832	2,500	10,332		
Total	119,784,436	117,724,251	10,332	2,049,853	807.5

BUDGET UNIT: BEHAVIORAL HEALTH (AAA MLH)

I. GENERAL PROGRAM STATEMENT

The Department of Behavioral Health, under state law, provides mental health treatment and prevention services to all county residents. In order to maintain a continuum of care, the department operates or contracts for the provision of 24-hour care, day treatment, outpatient services, case management, and crisis and referral services. Community services are provided in all major county metropolitan areas and are readily accessible to most county residents. Recently, the department has reviewed its client services system, and is refocusing its own clinic-based services towards a coordinated care model consisting of multi-disciplinary teams.

II. BUDGET & WORKLOAD HISTORY

	<u>Actual 1999-00</u>	<u>Budget 2000-01</u>	<u>Actual 2000-01</u>	<u>Budget 2001-02</u>
Total Appropriation	73,771,959	93,093,633	86,319,396	95,943,170
Total Revenue	71,929,204	91,250,880	84,467,684	94,100,417
Local Cost	1,842,755	1,842,753	1,851,712	1,842,753
Budgeted Staffing		662.6		696.6
<u>Workload Indicators</u>				
Inpatient Days	39,516	39,989	40,017	40,114
Day Treatment Days	59,958	69,798	59,898	57,715
Outpatient Service Hours	386,713	438,164	411,486	440,000
Residential Days	130,806	136,855	123,919	119,846
Unduplicated Clients	27,501	29,843	30,312	30,535
Managed Care	34,051	44,342	35,325	45,304

Significant variances between actual and budget for 2000-01 existed in the services and supplies. Professional Services were significantly lower due to a decrease in contractual rates for services paid to the Arrowhead Regional Medical Center. This factor related directly to the decrease reflected in revenues.

III. HIGHLIGHTS OF BOARD APPROVED CHANGES TO BUDGET (see attachments for detailed changes)

STAFFING CHANGES

Changes in budgeted staffing increased a net of 34.0 positions. Budgeted additions include 9.0 positions for the continuation of the Children's System of Care (CSOC) grant, 13.0 positions to enhance the case management services provided by the department and will generate revenue to offset approximately 75% of their salary, 7.0 positions to handle the increase in managed care related activities such as audits and compliance, 3.0 positions to enhance the WESELPA-Success Academy program, 1.0 position to provide administrative support to the Director, and 1.0 position to handle the volume increase in Computer Services. In addition, 4.0 positions previously funded by the Challenge Grant are now funded by the Repeat Offender Prevention Program.

Also reflected are decreases in salaries and benefits costs due to an increase in the vacancy factor caused by difficulty in recruiting and retaining treatment staff and due to staff turnover with new staff beginning at lower pay ranges.

BEHAVIORAL HEALTH

PROGRAM CHANGES

Program changes affecting the budget include a decrease of \$2.4 million in professional services due to the restructuring of three large contract agency agreements and an increase of \$1.7 million in inter-fund transfers for additional costs associated with two clinic relocations.

Major changes in program revenues include increases of \$2.7 million in Medi-cal revenues, \$1.4 million for the implementation of AB2034 Homeless Recovery Program, and \$.5 million for CSOC grant. These increases are offset by a decrease in Medicare revenue (-\$1.2 million) and a decrease in reimbursements (-\$.6 million) due to a reduction in the CalWORKS allocation.

GROUP: Human Services System DEPARTMENT: Behavioral Health FUND : General AAA MLH			FUNCTION: Health & Sanitation ACTIVITY: Hospital Care		
	2000-01 Actuals	2000-01 Approved Budget	2001-02 Board Approved Base Budget	2001-02 Board Approved Changes to Base Budget	2001-02 Final Budget
<u>Appropriations</u>					
Salaries and Benefits	35,864,980	35,989,654	38,027,135	(481,168)	37,545,967
Services and Supplies	48,490,803	54,561,215	55,921,019	(2,364,831)	53,556,188
Central Computer	128,607	118,628	199,322	18,959	218,281
Other Charges	5,732,893	5,842,995	5,842,995	(144,403)	5,698,592
Equipment	398,150	726,500	816,500	(524,500)	292,000
Transfers	3,287,848	3,836,554	3,856,732	2,277,952	6,134,684
Total Expenditure Authority	93,903,281	101,075,546	104,663,703	(1,217,991)	103,445,712
Less:					
Reimbursements	(7,583,885)	(7,981,913)	(8,197,257)	694,715	(7,502,542)
Total Appropriation	86,319,396	93,093,633	96,466,446	(523,276)	95,943,170
<u>Revenue</u>					
Current Services	375,792	803,121	803,121	(288,886)	514,235
State, Federal or Gov't Aid	79,246,680	88,936,804	92,309,617	(258,658)	92,050,959
Other Revenue	4,845,212	1,510,955	1,510,955	24,268	1,535,223
Total Revenue	84,467,684	91,250,880	94,623,693	(523,276)	94,100,417
Local Cost	1,851,712	1,842,753	1,842,753	-	1,842,753
Budgeted Staffing		662.6	666.6	30.0	696.6

BEHAVIORAL HEALTH

Total Changes Included in Board Approved Base Budget

Base Year Adjustments

<u>MOU/Inflation</u>		
Salaries and Benefits	1,822,137	MOU, 7% Tier, Workers Comp, Retirement
Services and Supplies	784,236	Inflation, Risk Mgmt Liabilities
<u>2410 Central Computer</u>	99,653	
Subtotal Base Year Appropriation	<u>2,706,026</u>	
Revenue	<u>2,706,026</u>	
Subtotal Base Year Revenue	<u>2,706,026</u>	
Subtotal Base Year Local Cost	<u>-</u>	

Mid Year Adjustments

<u>Description</u>		<u>Board Approved Date</u>
Salaries and Benefits	215,344	Increase for Repeat Offender Prevention Program (ROPP) approved 4/17/01. Addition of 4.0 Clinical Therapists
Services and Supplies	575,568	Increase Children's System Of Care (CSOC) allocation 12/5/00
Vehicles	90,000	Increase Children's System Of Care (CSOC) allocation 12/5/00
Transfers	20,178	Increase Children's System Of Care (CSOC) allocation 12/5/00
Reimbursements	(215,344)	Increase for Repeat Offender Prevention Program (ROPP) approved 4/17/01
Subtotal Mid Year Appropriation	<u>685,746</u>	
Revenue	<u>685,746</u>	Sate revenue - Increase Children's System Of Care (CSOC) allocation 12/5/00
Subtotal Mid Year Revenue	<u>685,746</u>	
Subtotal Mid Year Local Cost	<u>-</u>	

Total Appropriation Change	3,391,772
Total Revenue Change	3,391,772
Total Local Cost Change	-
Total 2000-01 Appropriation	93,093,633
Total 2000-01 Revenue	91,250,880
Total 2000-01 Local Cost	1,842,753
Total Base Budget Appropriation	96,466,446
Total Base Budget Revenue	94,623,693
Total Base Budget Local Cost	1,842,753

BEHAVIORAL HEALTH

Board Approved Changes to Base Budget

Salaries and Benefits	3,442,006	Net 30 additional staff to satisfy CSOC grant requirements, increase in FFS network/managed care, revenue enhancement activities (IE: MAA and EPSDT) and increased case management services that will increase revenue for the department.
	(2,325,627)	Projected Vacancy Factor increase due to difficulty in recruiting and retaining treatment staff
	(1,597,547)	Decrease in step due to new staff beginning at lower pay ranges
	<u>(481,168)</u>	
Services and Supplies	225,223	Communication costs and increase in Rents/Lease of structure (Ujima, Phoenix and Team House
	850,000	Professional Services. Grant is \$1.1 million (remainder funds administrative costs)
	305,000	Expand the Fee-For-Service (FFS) network and out-of-county services. Information Services Department staff time is being charged against this object code. The Department of Behavioral Health will begin utilizing additional consulting and
	401,459	management services provided by ISD in 2001-02. Additional cost for Windows 2000.
	(1,491,988)	Adjust budget to more accurately reflect spending trends. Reduction includes \$1.5 million for anticipated savings in contract agency costs for 2001-02.
	(2,635,566)	Includes reduction in anticipated equipment needs, restructured contracts and COWCAP. The reduction is partially offset by planned increases to contract agencies.
	<u>(2,345,872)</u>	
Other Charges	(143,703)	Reduction in anticipated State Hospital costs
	(700)	Miscellaneous changes
	<u>(144,403)</u>	
Equipment	(434,500)	Reduced need in Capital equipment and vehicles. Slight increase in remodeling
	(90,000)	Offset Mid-Year CSOC board item reflected in base year adjustments
	<u>(524,500)</u>	
Transfers	1,700,000	Increase construction costs for Phoenix Outpatient project
	527,967	Increase CSOC transfers with (Probation, Public Health and the Department of Child Support Services)
	46,723	Increase in Human Services System Administrative Cost
	7,900	Increase in Human Resources Classification salary
	(11,500)	Reclass GIMS charges to 2000 series
	(23,138)	Reduction in agreement with Public Guardian
	30,000	Real Estate Services
	<u>2,277,952</u>	
Total Expenditure Authority	<u>(1,217,991)</u>	
Reimbursements	(18,000)	Increase reimbursement from OADP for administrative costs
	628,891	Reduction in CalWORKs state allocation
	(1,973)	Increase salary and benefit costs for Challenge Grant agreement with Probation
	85,797	Reclassify MIOCR Program Manager I reimbursement from Inmate Welfare Fund (to revenue)
	<u>694,715</u>	
Total Appropriation	<u>(523,276)</u>	
State/Federal Aid	(258,658)	
Current Services	(288,886)	
Other Revenue	24,268	
Total Revenue	<u>(523,276)</u>	
Local Cost	<u>-</u>	